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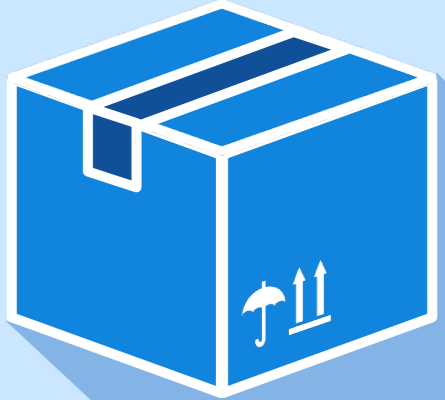
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DP Dependability	DP1 Perfect Order Ratio	DP11 Order Damage Free Ratio	
		DP12 Orders Defect Free Ratio	
		DP13 Orders On-time Ratio	
		DP14 Orders In-full Ratio	
		DP15 Error-free Documentation Ratio	
RS Responsiveness	RS1 Order Cycle Time	RS11 Planning Frequency	
		RS12 Deliver Cycle Time	
	RS2 Order Fill Rate	RS13 Make Cycle Time	
		RS14 Sourcing Cycle Time	
		RS21 Stock Out Ratio	
CO Cost	CO1 Supply Chain Costs	RS22 Order Processing Delays	
		CO11 Cost of Goods Sold	
		CO12 Distribution Costs	
AE Asset Efficiency	AE1 Cash Conversion Cycle	CO13 Other Operational Expenses	
		AE2 Fixed Asset Turns	AE11 Days Receivables Outstanding
			AE12 Days of Inventory
		AE13 Days Payables Outstanding	
		AE21 Gross Fixed Assets	
	AE22 Asset Depreciation Ratio		

SUPPLY CHAIN MANAGEMENT

QUICK REFERENCE CARD 2021 EDITION



				A Align				G Govern							
				A1 Align Strategy	A2 Align Network	A3 Align Processes	A4 Align Resources	G1 Manage Performance	G2 Manage Compliance	G3 Manage Risk	G4 Manage Sustainability				
				A101 Analyze Business Plan	A201 Analyze Supply Chain Strategy	A301 Analyze Supply Chain Network	A401 Analyze Change Portfolio	G101 Run, Validate & Distribute Reports	G201 Monitor Regulatory Agencies	G301 Define Context	G401 Analyze Sustainability Goals				
				A102 Discover Supply Chains	A202 Define Supply Chain Network	A302 Document Process Flows	A402 Collect Technology Data	G102 Analyze Reports	G202 Map Policies to Supply Chain Network	G302 Identify Risks	G402 Define Supply Chain Priorities				
				A103 Segment Supply Chains	A203 Define Network Process Flow	A303 Collect Process Data	A403 Identify Technology Gaps	G103 Identify Root Causes	G203 Evaluate Applicability	G303 Analyze Risks	G403 Identify Sustainability Gaps				
				A104 Prioritize Supply Chains	A204 Perform Network Organizational Analysis	A304 Perform Process Organizational Analysis	A404 Perform Tech. Organizational Analysis	G104 Prioritize Root Causes	G204 Assess Regulatory Impact	G304 Evaluate Risks	G404 Treat Sustainability Gaps				
				A105 Analyze Competitive Landscape	A205 Analyze Network Standardization	A305 Analyze Process Standardization	A405 Develop Technology Architecture	G105 Develop Solution	G205 Manage & Publish Policies	G305 Treat Risks	G405 Monitor & Evaluate				
				A106 Perform Organizational Analysis	A206 Analyze Network Constraints	A306 Analyze Process Performance	A406 Collect Competency Data	G106 Monitor Improvement Program	G206 Monitor & Audit	G306 Monitor Risks	G406 Report & Communicate				
				A107 Analyze Strategic Market Priorities	A207 Analyze Network Performance	A307 Define Process Solutions	A407 Identify Competency Gaps	G107 Report & Communicate	G207 Report & Communicate	G307 Report & Communicate					
				A108 Define Supply Chain Network	A208 Prioritize Network Metrics	A308 Define To-Be Processes	A408 Analyze Training Portfolio								
				A109 Define Scorecard	A209 Define Network Solutions	A309 Validate To-Be Processes	A409 Develop Comp. Development Plan								
				A110 Collect Supply Chain Data	A210 Define To-Be Supply Chain Network	A310 Assess Business Rules Changes	A410 Collect Budget Data								
				A111 Benchmark Supply Chain	A211 Validate To-Be Supply Chain Network	A311 Assess Organizational Changes	A411 Assess Budget Gaps								